

Institute for Defense Analyses

Career Day Overview

Texas A&M University

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Dr. Tye W. Botting
Operational Evaluation Division
Institute for Defense Analyses
(703) 845-2050
tbotting@ida.org

<https://www.ida.org/>

IDA Mission



IDA is a *non-profit corporation* that operates three federally funded research and development centers to provide *objective analyses of national security issues*, particularly those requiring scientific and technical expertise, and conduct related research on *other national challenges*.

- **Formed in 1956 at request of Secretary of Defense**
 - **Systems Evaluations**
 - **Technology assessments**
 - **Cryptology**
- **Originally run by a consortium of universities (MIT, Columbia, Princeton, Pennsylvania, Michigan, Wisconsin, Stanford)**
- **Became an independent, non-profit corporation in 1968 with no change in mission**
- **Now operates three Federally Funded Research and Development Centers (FFRDCs)**
- **Approximately 1000+ full time people, 500+ adjuncts, 500+ consultants**

Federally Funded Research and Development Centers (FFRDCs)

Special category of non-profit, private institutions with long-term, unique relationships with Government

- **10 FFRDCs sponsored by the Department of Defense (DoD):**

Studies & Analyses

IDA / Systems & Analyses

Center for Naval Analyses

RAND / Arroyo Center,
NDRI, Project Air Force

Laboratories

IDA / Comm & Computing

Lincoln Laboratory

Software Engineering Institute

Systems Engineering & Integration

Aerospace

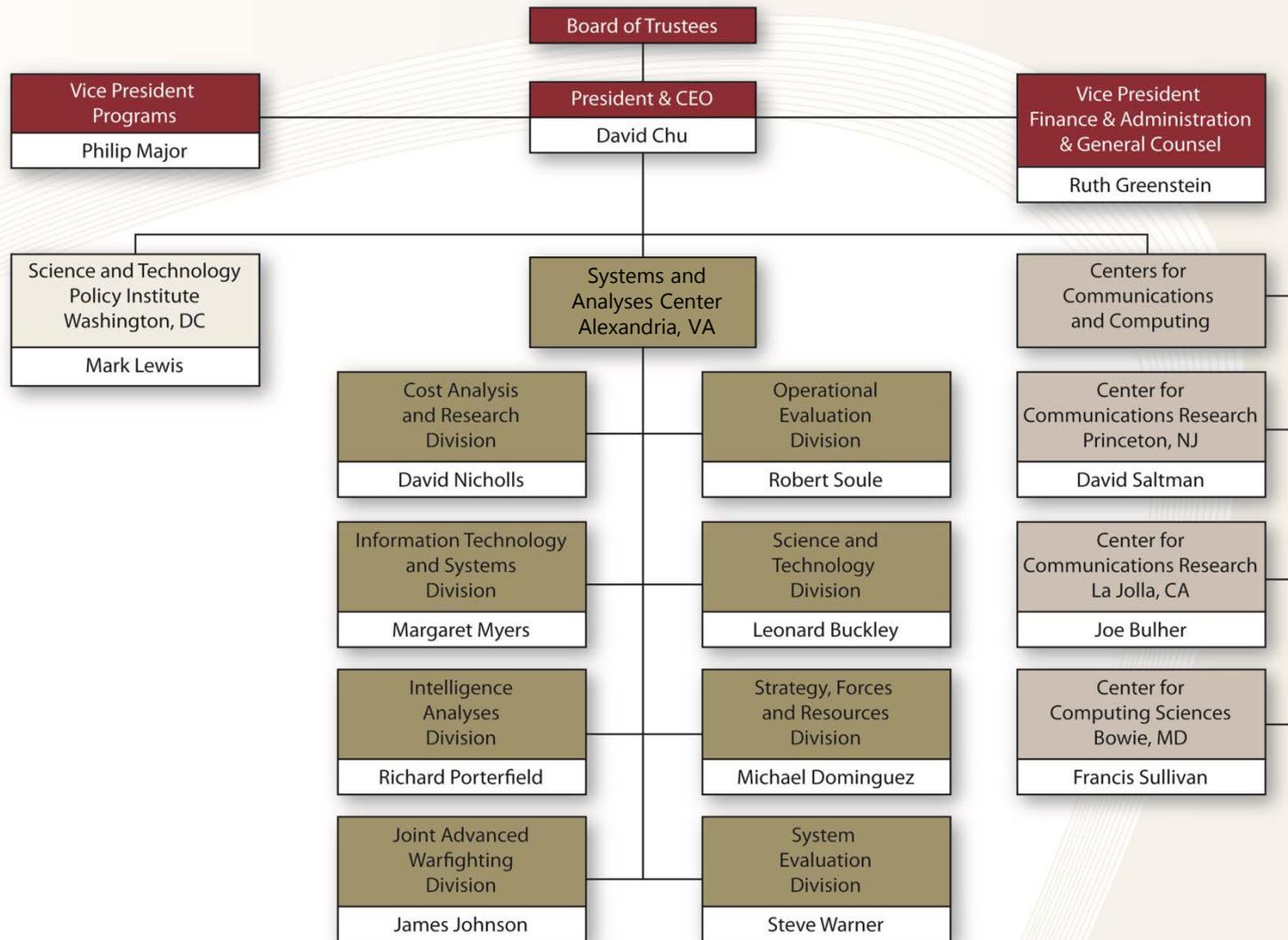
Mitre

- **29 FFRDCs sponsored by other Government organizations, including **IDA / Science and Technology Policy Institute****
 - DOE (16), DHS (3), FAA (1), IRS (1), NASA (1), NIH (1), NSF (5), NRC (1)

What Does IDA Do?

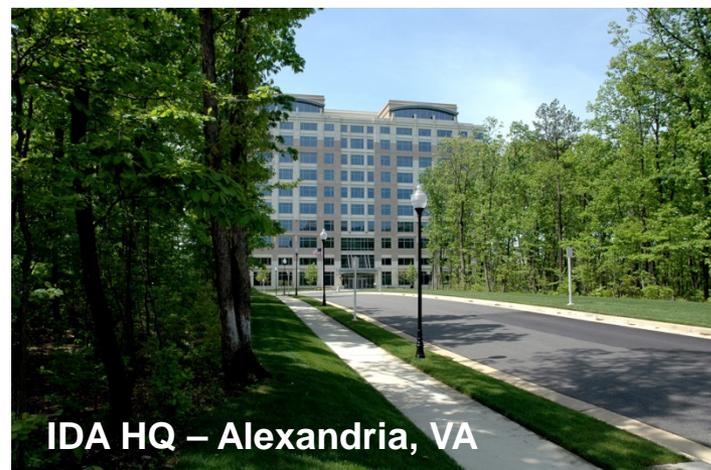
- Assists the Federal Government with **scientific research and analysis, development and acquisition, and systems engineering and integration** – with focus on national security issues
- Addresses complex, long-term problems **objectively** and identifies creative and cost-effective approaches
- Helps decision makers select optimal courses of action in the face of complexity and uncertainty
- Provides second opinions and *is no one's advocate*
- Is removed from the “tyranny of the in-box”
- Reaches out and has extensive access to academia, industry, and other subject matter experts
- Seeks to maximize contributions to Government decision-making, not profits or program size

IDA Organization



IDA | Science and Technology Policy Institute (STPI)

- IDA began running STPI in 2003
- **Primary sponsors:**
 - Office of Science and Technology Policy (OSTP)
 - National Science Foundation (NSF)
- Line-item in NSF budget supports OSTP – task-by-task funding from other sponsors
- Provide analyses of national science and technology issues of interest to OSTP and other agencies



- **Sponsors:**
 - Primary sponsor: Under Secretary of Defense (Acquisition, Technology and Logistics)
 - Sponsoring organizations: Office of the Secretary of Defense, Joint Staff, Combatant Commands, and Defense Agencies
 - Work for Military Departments with co-sponsor from above list
 - Work for other government agencies on issues consistent with IDA/SAC skills and expertise, subject to approval of primary sponsor
- **Research areas**: systems & capabilities evaluations, technology assessments, force & strategy assessments, resource & support analyses
- Research projects organized as a set of discrete tasks (~300 per year)
- Project funding originates in various program elements available to sponsoring organizations – *no line-item funding*
- Single, long-term contract with Department of Defense
- In some Divisions, researchers track classes of systems for years; in others, researchers work on a rotating profile of 2-3 tasks at any one time

IDA SAC Research Divisions

COST ANALYSIS AND RESEARCH DIVISION (CARD) - collects, analyzes, and estimates the full life-cycle costs of acquiring and operating forces, systems, and components

INTELLIGENCE ANALYSES DIVISION (IAD) - supports the Department of Defense and the Intelligence Community by providing analyses of critical intelligence issues affecting national security

INFORMATION TECHNOLOGY AND SYSTEMS DIVISION (ITSD) - analyzes the development, application, and management of computer & information technologies

JOINT ADVANCED WARFIGHTING DIVISION (JAWD) - serves as a catalyst for stimulating innovation and breakthrough improvements in joint military capabilities

OPERATIONAL EVALUATION DIVISION (OED) - supports the Office of the Secretary of Defense in the planning, observation, and evaluation of Service operational tests of major new weapon systems and the Live Fire Tests of the lethality and vulnerability of weapons and platforms

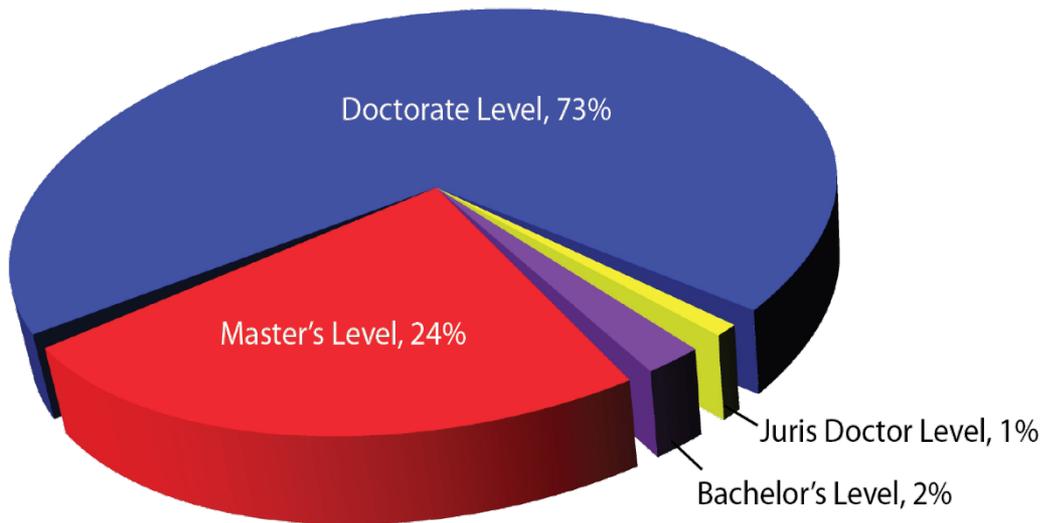
SCIENCE AND TECHNOLOGY DIVISION (STD) - investigates and models scientific phenomena and conducts technical characterizations and evaluations of devices and systems, the environments in which they operate, the targets they engage, and the missions they perform

STRATEGY, FORCES AND RESOURCES DIVISION (SFRD) - performs integrated, interdisciplinary studies of plans and policies related to national security strategy, the structure and capabilities of foreign forces, and the infrastructure supporting forces

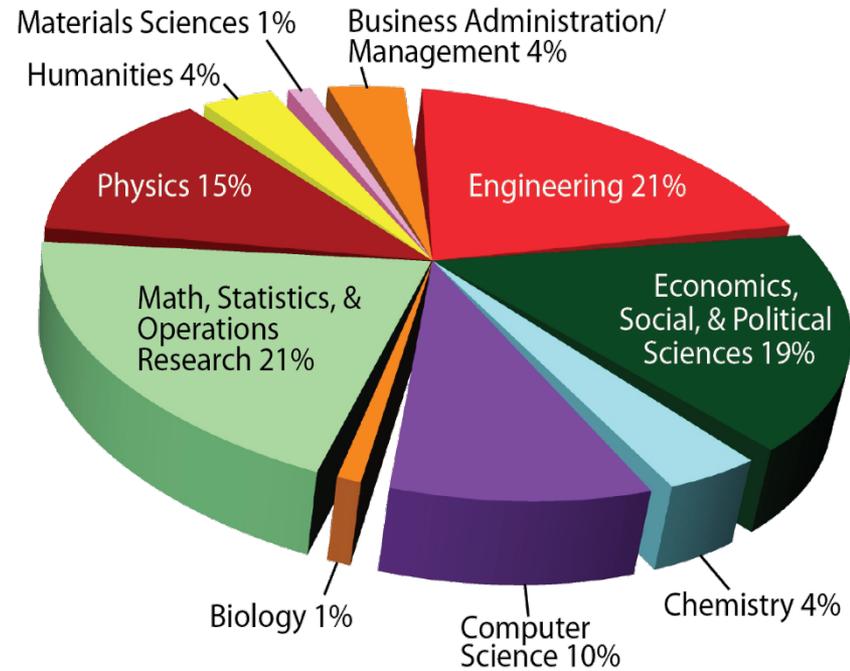
SYSTEM EVALUATION DIVISION (SED) - assesses military effectiveness, system performance, and joint and allied interoperability

Research Staff

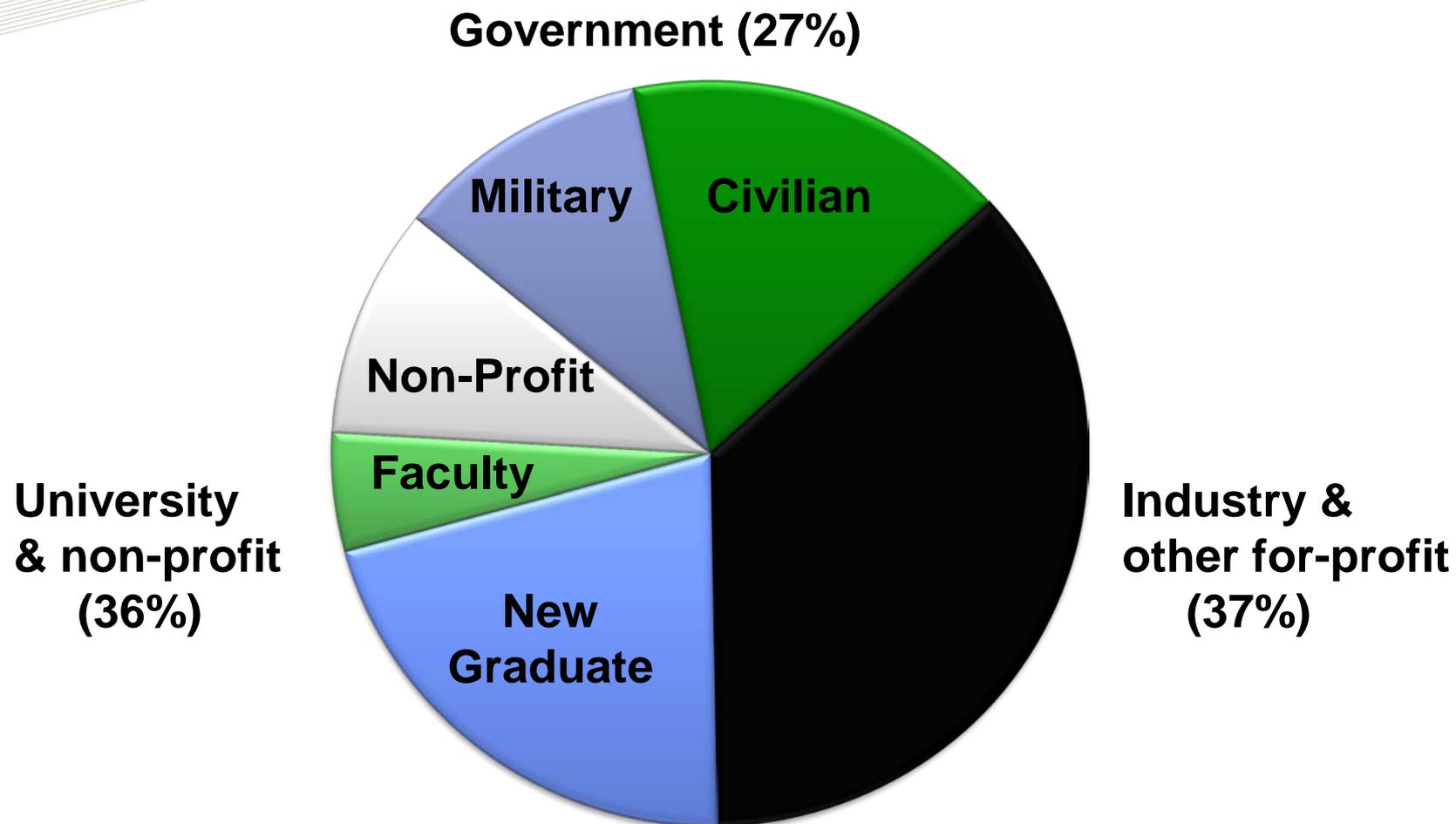
Degrees by Type



Degrees by Discipline



Research Staff – Prior Experience



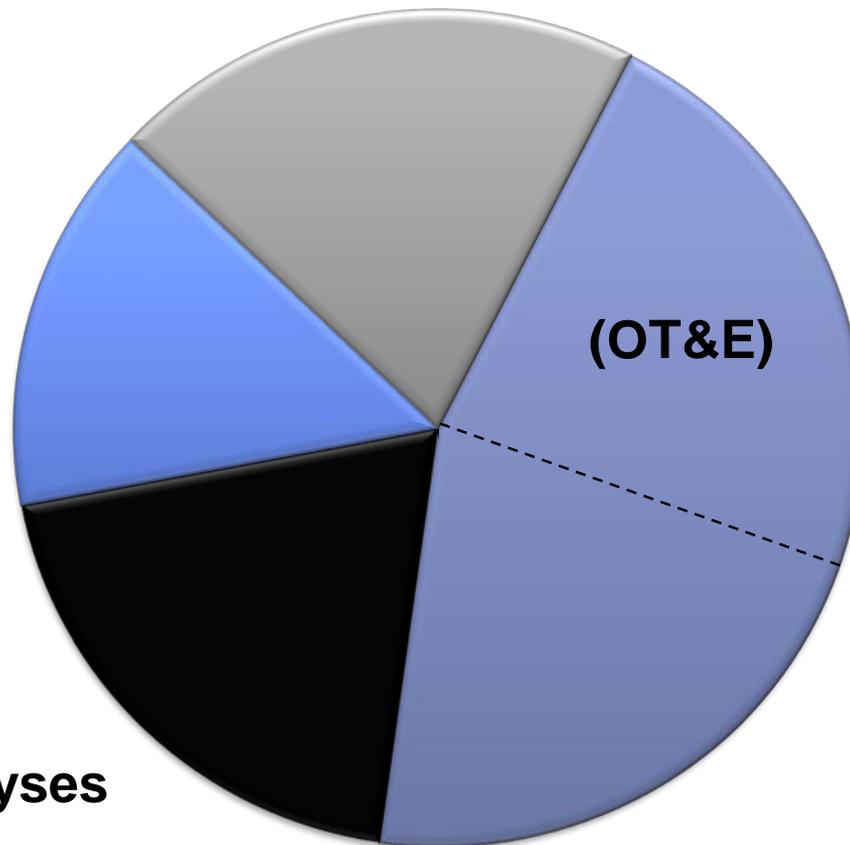
Core Research Areas

Systems and Analyses Center

Technology Assessments (20%)

Force & Strategy Assessments (15%)

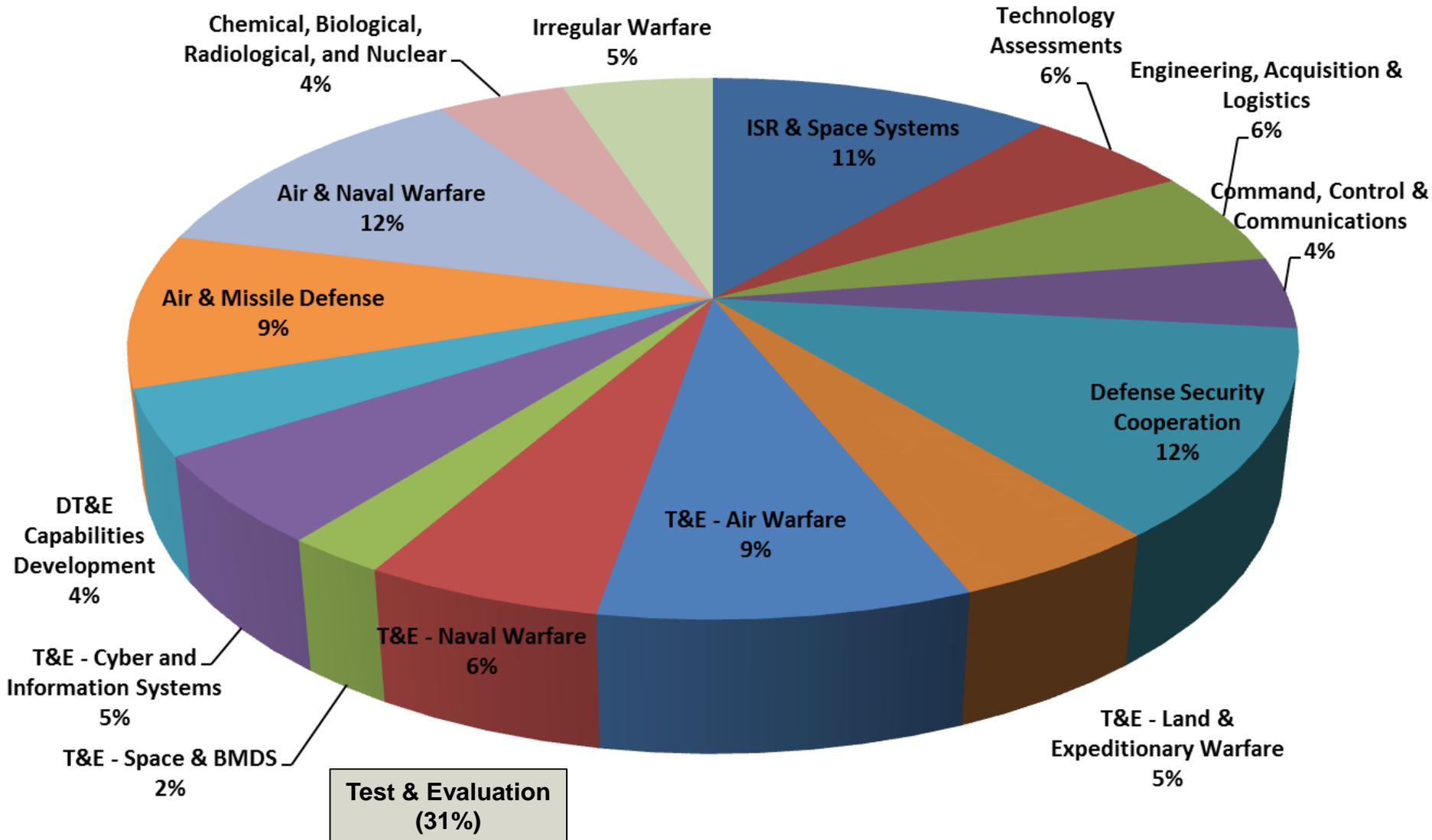
Resource & Support Analyses (20%)



Systems & Capabilities Evaluations (45%)

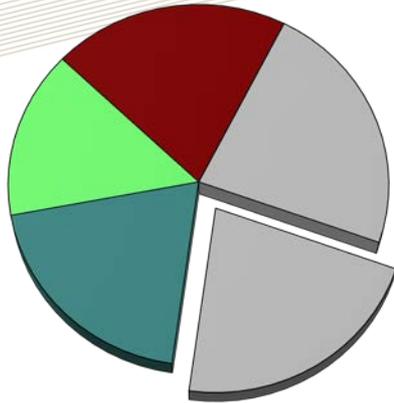
What Topic Areas Do We Study?

SED FY 2014 Study Topics



Systems Evaluations

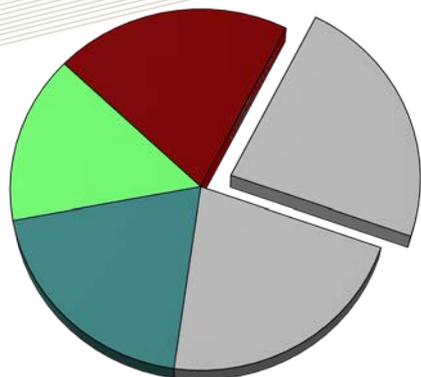
Capabilities / Competencies



- Strategic systems and missile defense
- Tactical systems – land, air, naval, mobility
- Counter-insurgency capabilities
- C3, ISR and space systems
- Information and computing systems; cyber security
- Test and evaluation – developmental, joint, facilities

- European Phased Adaptive Approach for ballistic missile defense
- Space-Based Interceptors (with Aerospace, APL, Draper, Lincoln, MITRE, Sandia)
- Ground Combat Vehicle analyses
- ISR architectures – joint airborne; overhead radar
- Ground tactical network assessments
- Cyber security for nuclear command and control
- Assessment of financial IT systems
- Developmental Test & Evaluation – technical assessments

Capabilities / Competencies



- Operational test & evaluation
 - land & expeditionary warfare
 - air warfare
 - naval warfare
 - net-centric systems
 - ballistic missile defense
 - Live fire test
- Test planning
 Test monitoring
 Data analyses
 Assessments of:
- effectiveness
 - suitability
 - survivability
 - lethality
- Supported DOT&E analyses of more than 300 T&E oversight programs – 14 major operational and live fire T&E reports
 - Analyses supported programs needed in combat theaters, including:
 - MRAP (2 versions), armored wheeled vehicles, Excalibur 155mm round
 - CV-22 special operations aircraft, AH-1Z attack helicopter
 - DON large aircraft IR countermeasures system, SOF radar warning
 - Prepared early fielding reports on Littoral Combat Ship and Extended Range Multiple-Purpose UAV system to support accelerated deployments
 - Supported live fire analyses of personal protective equipment and crew casualties

Working at IDA...

...is fascinating...



and here's the way in...

Ph.D. Required

- **Research Analyst:** Chemical and Biological Warfare (Operational Evaluation Division)
 - Requires Ph.D. in physics, chemistry, chemical engineering, or similar
- **Radar Analyst** (Science and Technology Division)
 - Requires Ph.D. in physical sciences or engineering

Other

- **Research Assistant/Associate** (Strategy, Forces, and Resources Division)
 - Requires B.S./M.S. in physical sciences, mathematics, or engineering

IDA is always looking for talented, energetic researchers with technical degrees who are good fits for our needs, so we encourage you to apply, regardless of the specific job postings.

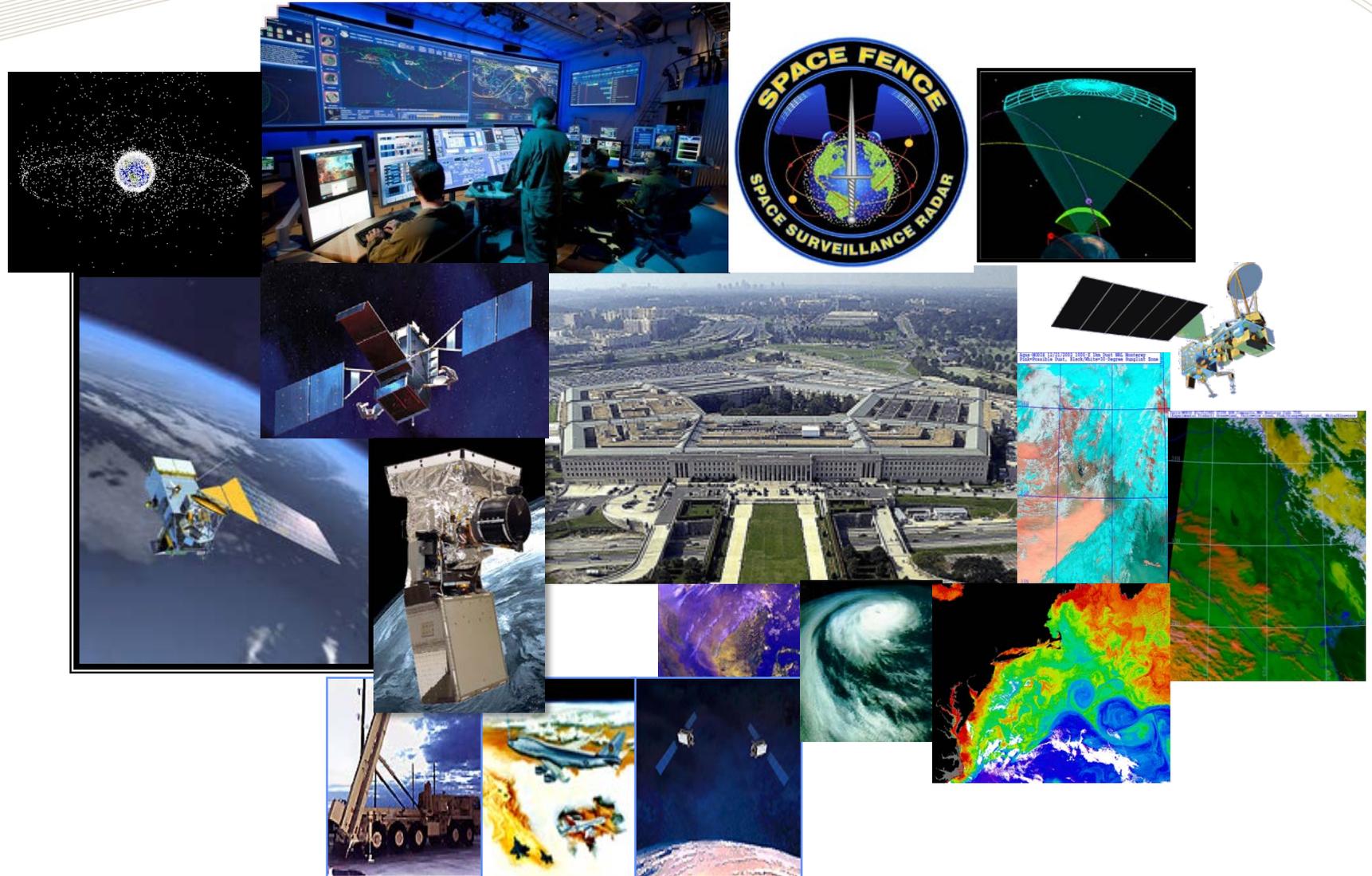
<https://chk.tbe.taleo.net/chk01/ats/careers/requisition.jsp?org=INSTITUTEDA&cws=1&rid=561>

Some of My Projects at IDA

- **Cybersecurity Operational Test and Evaluation for all DOD oversight programs**
- **Joint Space Operations Center (JSpOC) Mission System (JMS)**
- **Space-Based Space Surveillance (SBSS)**
- **National Polar-Orbiting Environmental Satellite System (NPOESS) and successors**
- **Space Fence**
- **Geosynchronous Space Situational Awareness Program (GSSAP)**
- **Space-Based Infrared System (SBIRS)**
- **Analyst Training**
 - **Cybersecurity Operational Test and Evaluation**
 - **Design of Experiments**
 - **Advanced Statistical Methods**
 - **Reliability**
- **Test and Evaluation Concepts**
- **Independent Program Assessments**
- **Cross-divisional Panels**

In these studies, I have worked with members of most of IDA's other divisions.

Some of My Projects at IDA



My Career – So How Did I Get Here?

- – 1999: TAMU PhD work on timescales of fusion-fission reactions using GDR γ -ray and neutron clock methods (DOE)
- 1999 – 2003: Postdoc with TAMU Nuclear Engineering department working on microdosimetry research and running a 2MV Tandem Van de Graaff accelerator (DOE)
- 2004 – 2006: Joint Faculty Researcher at Northwestern State University of Louisiana and the National Center for Preservation Technology and Training, teaching chemistry and doing materials science in preservation (DOI)
- 2007 – Present: Researcher at the Institute for Defense Analyses supporting the Department of Defense (DOD)
 - 2007 – 2015 : Analytical lead supporting oversight of operational testing for space surveillance systems
 - 2015 – now : Analytical lead supporting oversight of operational cybersecurity testing for all DOD programs on oversight (~300)

Working at IDA

- **I've been there 10 years**
- **It's fun (most of the time)**
- **Reasonable facilities**
 - Great library
 - Individual offices
 - Access to multiple networks
 - Small but usable gym and cafeteria
- **Great colleagues, collegial atmosphere**
- **Interesting sponsors**

Attributes of Successful Staff

- **Insatiable curiosity**
- **Willingness to take intellectual risks**
- **Ability to apply knowledge and skills from one domain to other domains**
- **Willingness to give up laboratory work**
- **Strong communication skills**
- **Self reliant**
- **Contributes to peer-review and mentoring**
- **Intellectually demanding and HONEST**

Why Consider an FFRDC like IDA?

- **Make a difference**
- **Interesting work and problem-solving**
- **Contribute to the larger good**
- **Participate in decisions that affect large numbers of people, dollars, organizations and persist for a long period of time**
- **Firmly funded – relatively secure**
- **Be part of history**

Questions?

Backups

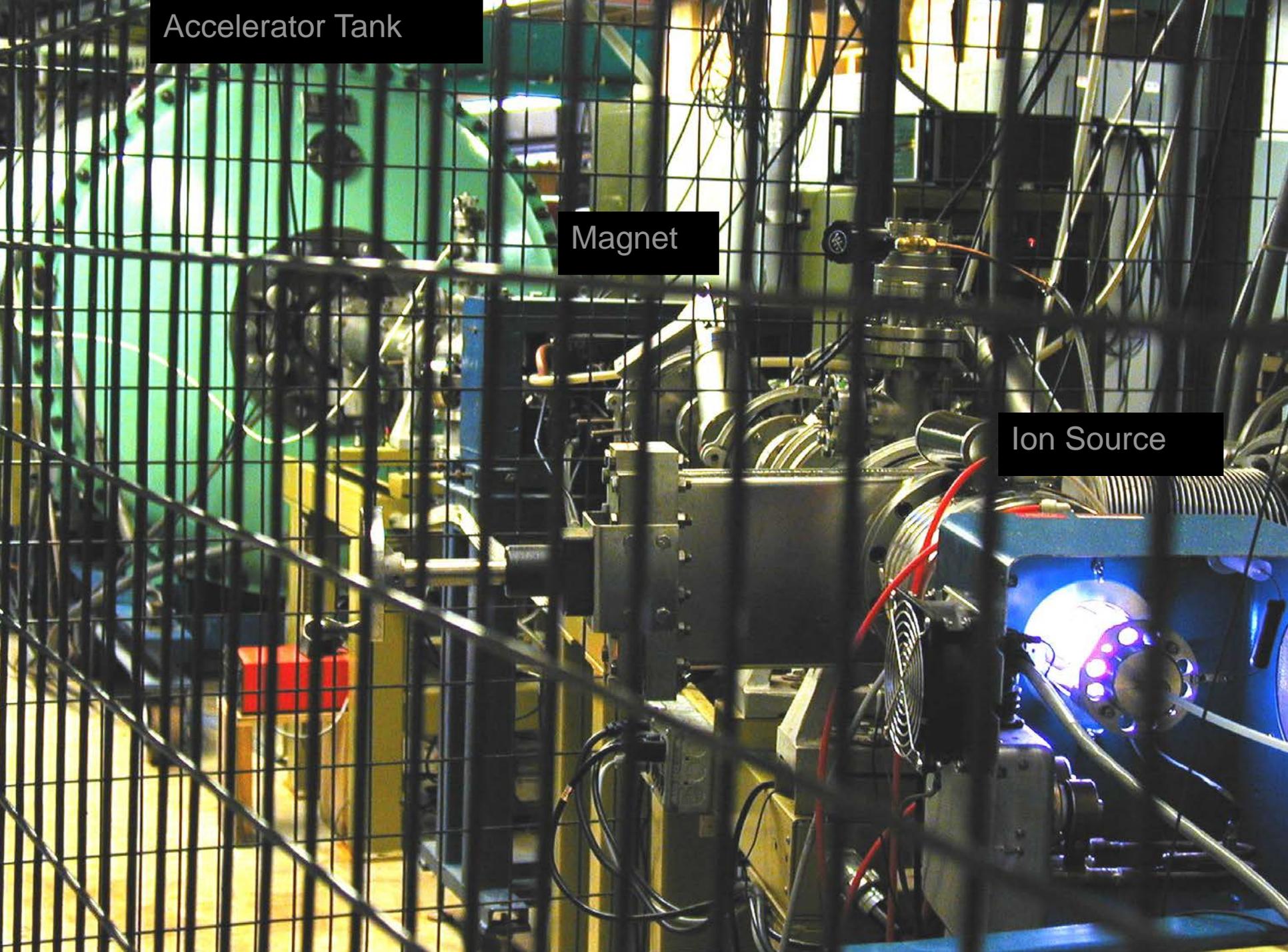
- **Plasma ion source stability**
- **Beam development**
- **Software development**
 - Accelerator control
 - Microbeam targeting
- **Additions**
 - Neutron “beam” production
 - Networking and Web presence



Accelerator Tank

Magnet

Ion Source



Pelletron Charging System

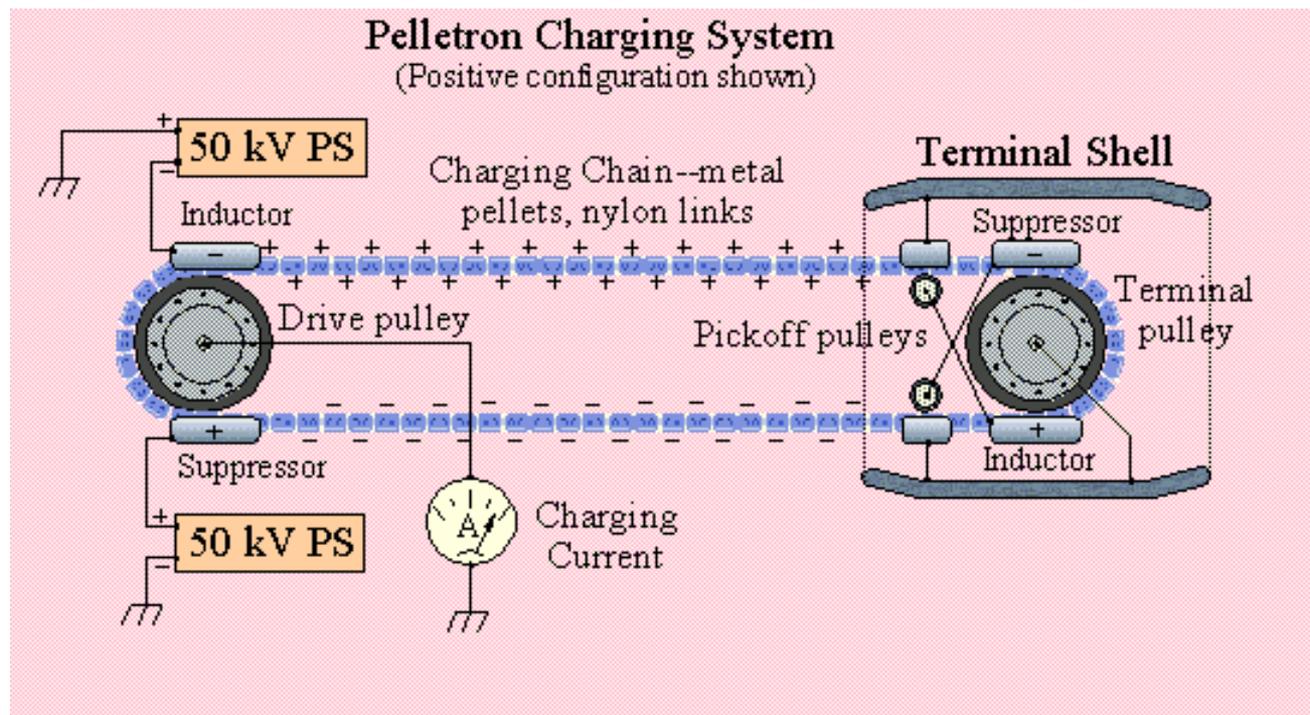
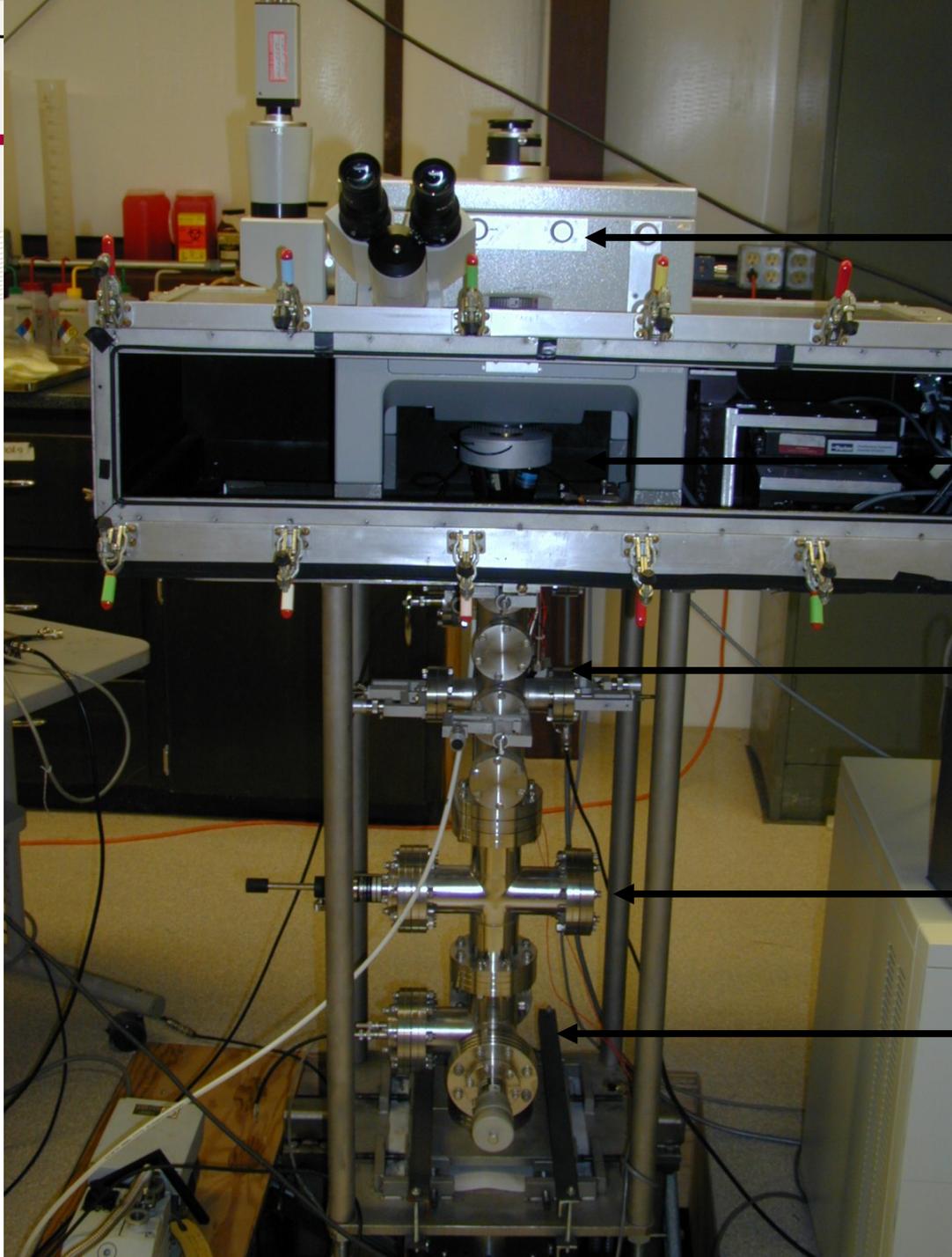


Illustration courtesy of...

National Electrostatics Corp. (<http://www.pelletron.com>)

Microbeam



Microscope Assembly
direct and camera

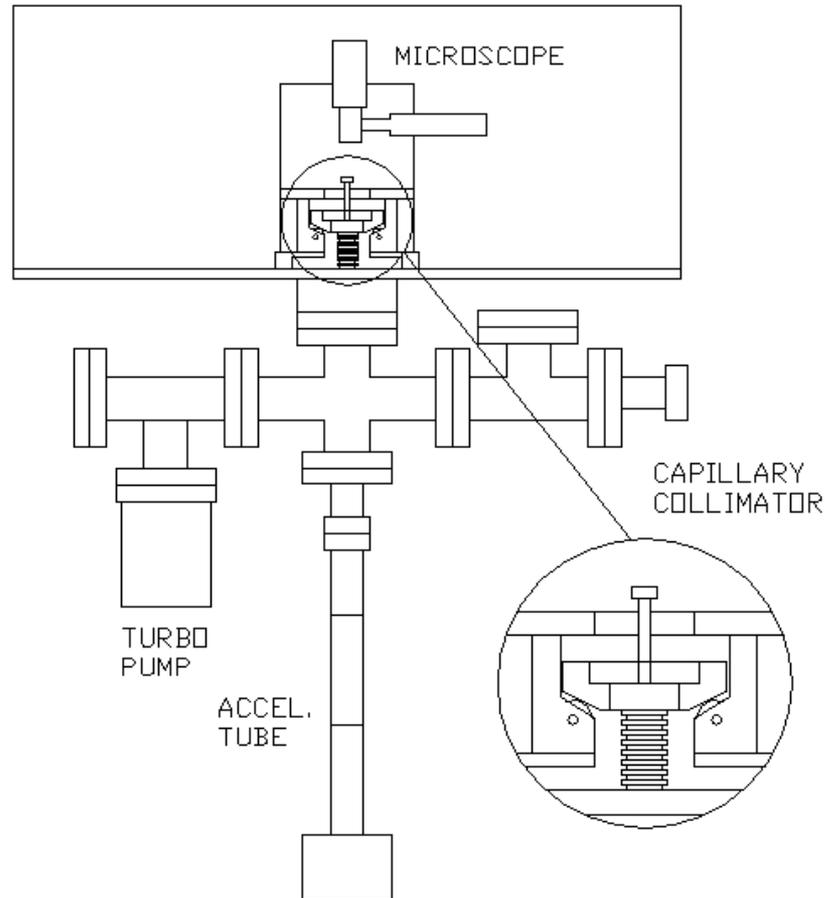
Detectors (3 photomultipliers)
special petri dishes go
below

Fine collimators
2 sets of x and y axes

Beam Stop

Coarse collimators
1 set, only y axis

Electron Accelerator

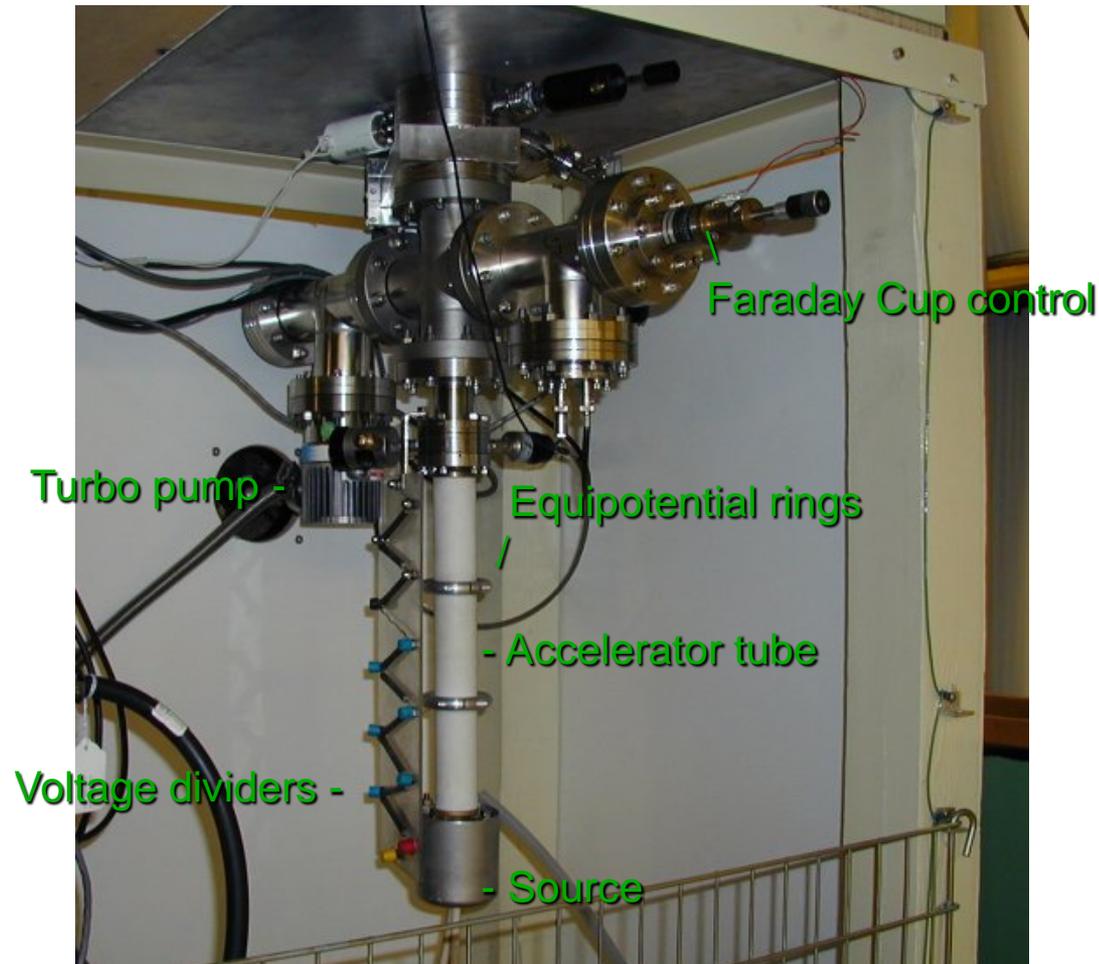


Only 4 feet high

Capillary collimator
assembly

Accelerator tube uses up
to 100,000 Volts to
produce up to 100keV
electrons

Source and Accelerator



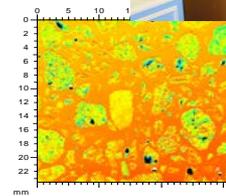
Pollution resistance of consolidated stone



**Alkoxygermanes as possible stone consolidants
or dopants to give biocidal properties**



Vitrification as a valid treatment for historic terrazzo



JMS Mission, Benefits, and Capabilities



Warfighter Benefits

- Joint Space Operations Center (JSpOC) Mission System (JMS) to provide JFCC Space an integrated, net-centric Command & Control (C2) and Space Situational Awareness (SSA) capability to control space forces
- JMS answers 3 questions for US commanders:
 - How many and what types of objects are in space?
 - Do these objects pose a threat to our systems?
 - How do we respond to these threats so our critical space systems are safeguarded?

Mission

- JMS will upgrade the JSpOC with integrated command & control and space situational awareness capabilities

Mission Applications

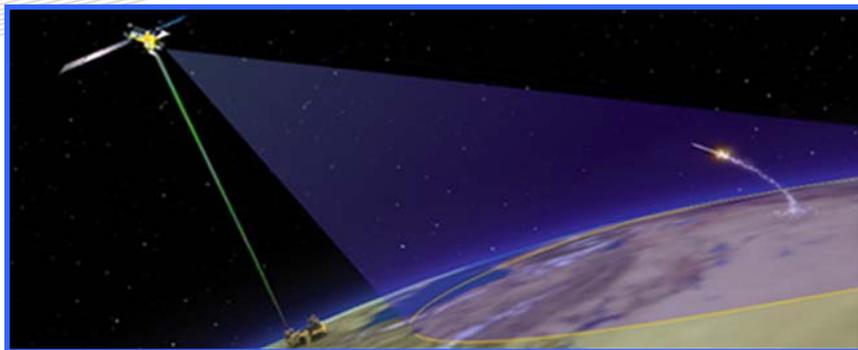
- Capability to effectively command & control assigned & attached space forces
- Ability to maintain and support database of space objects
- Ability to develop and share C2 and visualization tools
- Timely and synchronized space effects to support Unified Command Plan space operations responsibilities
- Threat identifications and notifications

System Capabilities

- Near-real-time High Accuracy Catalog (HAC) of space objects
- User-Defined Operational Picture (UDOP) with Space Situational Awareness (SSA) Web Services providing safety of flight, collision avoidance, maneuver detection, launch processing, space order of battle, intelligence, space C2, and environmental effects
- Net-centric, service-oriented architecture (SOA) infrastructure interfacing with Air Operations Centers
- Common enterprise services: collaboration, workflow management, security, discovery, orchestration, visualization
- Commercial off-the-shelf hardware

SBIRS Missions

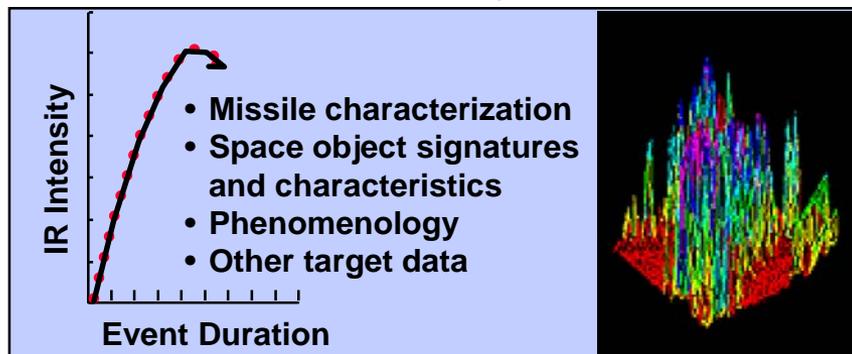
Missile Warning



Missile Defense (Boost phase cueing)



Technical Intelligence



Battlespace Characterization



Key Performance Parameters (KPP)

Interoperability: Satisfy 100% interface requirements

Coverage: Region of earth covered and refresh rates

Focus Areas: Size and number of regions requiring higher resolution or faster revisit

Probability of Warning against threat missiles

Probability of Collection for technical intelligence data

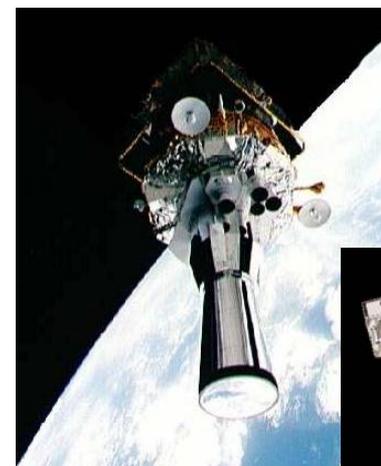
Minimum Threat: Most challenging target

Data Availability: Direct data to theater

Report Time: Thresholds for initial and updated reports

SBIRS Space Segment

- **Defense Support Program (DSP)**
 - Legacy satellites
 - Spin stabilized IR detector
- **Highly Elliptical Orbit (HEO) payload**
 - 2-axis reactionless gimbal
 - Bar scanner IR detector
 - Provides enhanced northern hemisphere coverage
- **Geosynchronous Earth Orbit (GEO) satellites**
 - 3-axis stabilized
 - Two IR detectors:
 - Bar scanner
 - Step-starer
 - Transmits data via numerous links



JPSS / NPOESS FO Ground Segment

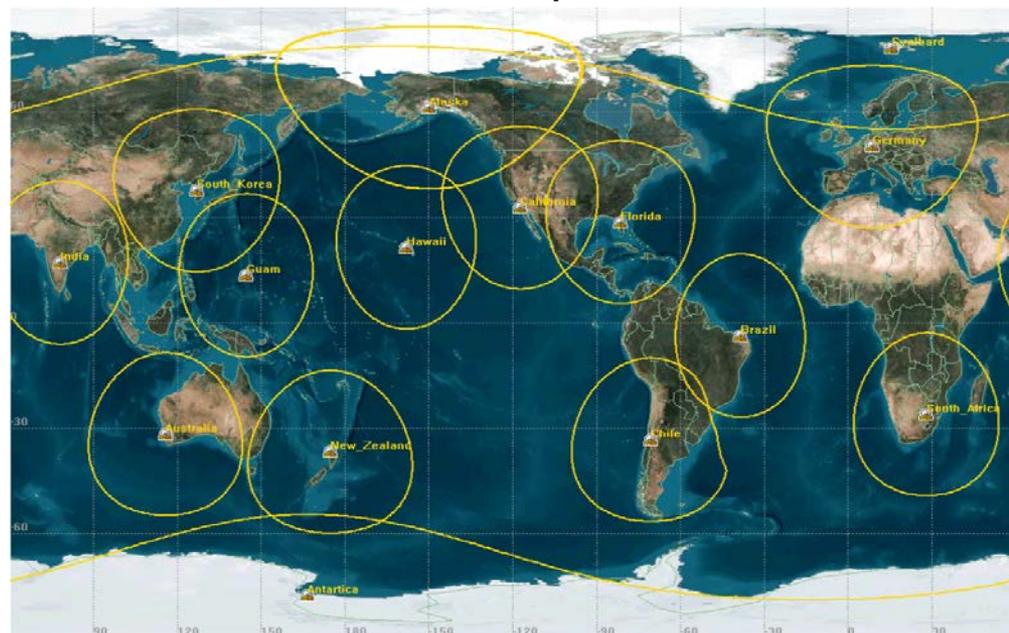
- **Command, Control, and Communications (C3)**
 - **Mission Mangement Center (MMC) at Suitland, MD**
 - Backup (AMMC) at Aurora, CO
 - **Remote Ground Stations (SafetyNet™)**
 - 15 globally-dispersed sites
- **Interface Data Processing (IDP) at four central locations**
 - AFWA, Offutt AFB
 - FNMOC, Monterey, CA
 - NAVO, Stennis, MS
 - NESDIS, Suitland, MD
- **Field Terminals (FT)**
 - **Field terminal compatibility only**
- **System Users**
 - **DoD / warfighters**
 - Air Force, Army, Navy, Marines
 - **DOC / NOAA**
 - NESDIS, NCEP, NWS
 - **NASA**
 - **Secondary civilian users**



Field
Terminals

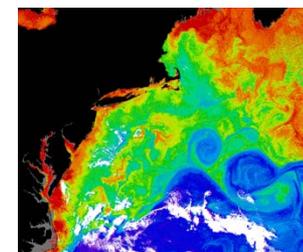
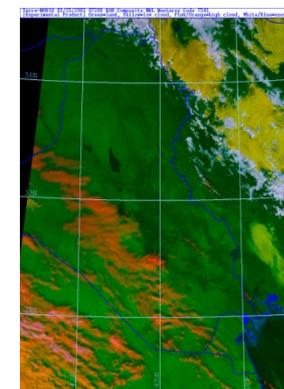
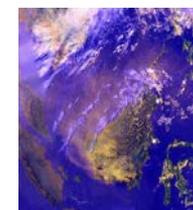
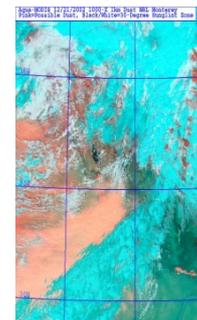


SafetyNet™
Receptors

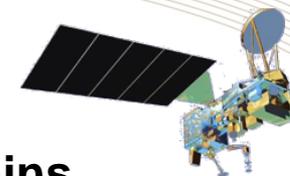


NPOESS / JPSS Products

- **NPOESS data is available at three levels of processing**
 - **Raw Data Record (RDR)-unprocessed**
 - **Sensor Data Record (SDR)-calibrated and geolocated sensor data**
 - **Environmental Data Record (EDR)-retrieved environmental quantity such as atmospheric temperature**
 - EDRs are typically processed using model outputs and algorithms
- **IORD-II specifies the system requirements via EDR performance**
 - **Draft CPD continues to use EDR-based requirements**
- **In the Last 15 years there has been a trend of using the SDR directly rather than the EDR. NPOESS users are likely to use many SDRs directly, or develop their own EDRs rather than use the NPOESS EDR**
- **This complicates system testing, because DT will assess EDR quality**



Capabilities Shortfalls and Needs



28 mins **NPOESS**

100 mins **NPP**

100-150 mins **DMSP / POES**

POES EOL 2013
DMSP EOL 2014, 2017

DMSP / POES
NPP
NPOESS

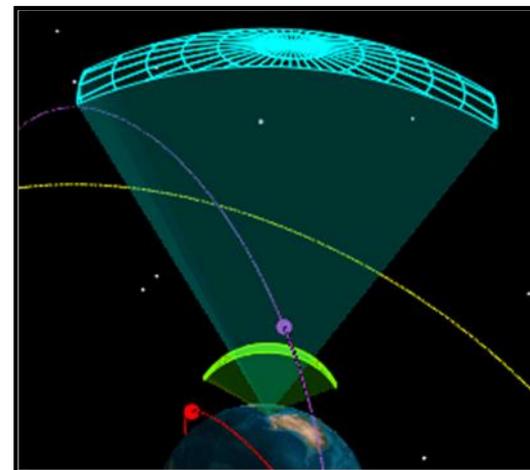
Data Latency

Improvements over Heritage	Data Rate	Data Volume	Encryption	Spectral Capability	Vertical Resolution
NPOESS	20Mbps	5.4 TB/day	Selective	22 bands	1300 bands
Heritage	1.5Mbps	6.3 GB/day	Total	5 bands	40 bands

NPOESS Satisfies Evolutionary Program Needs with Enhanced Capabilities

Space Fence Capabilities

- **Space Fence will provide dedicated surveillance for Southern Hemisphere and high interest foreign launch corridor coverage**
- **Supports Defensive and Offensive Space Control**
 - Precise positional and orbital metric data
 - » Higher resolution, detection, and track capacity
 - » Custody of all significant RSOs
 - Improves timeliness (shorter time to detect launches, maneuvers, and breakups)
 - Supports overall accuracy of SSN radar observations
 - Maintains common element set database with the JSpOC catalog
- **Dispersed sites provide 2x current revisit rates and cuts detection times**
- **Contributes to spacecraft safety**
 - Deconfliction and conjunction assessment
 - Improved warning and avoidance
- **Strengthens Space Superiority**
 - Improved collection of data on friendly and potential adversary space assets



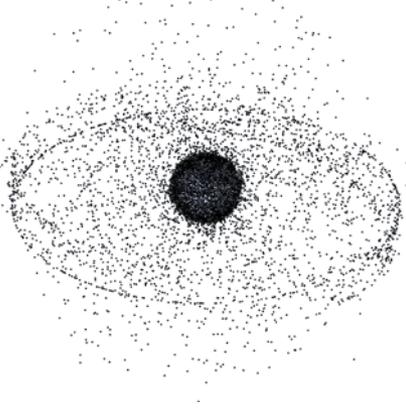


Identifying On-Orbit Test Target for Space Fence Operational Testing

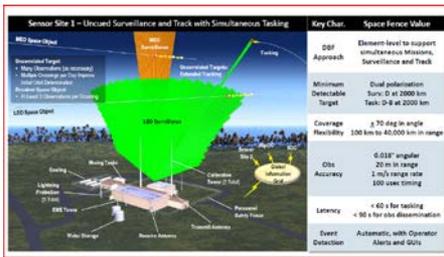
Daniel L. Pechkis, Nelson S. Pacheco, and Tye W. Botting
Institute for Defense Analyses

Introduction

- Space Fence will be an integrated system of two ground-based, S-Band (2 to 4 GHz) phased-array radars located in Kwajalein and perhaps western Australia [1].
- We present a rigorous statistical test design intended to characterize Space Fence performance across its intended operational envelope
 - Use altitude, size, and inclination as independent factors in statistical tests of dependent variables (e.g., observation)
 - Derive the type and number of necessary test targets.
 - Compare these with the number of known targets to identify
 - the number of test days
 - modelling and simulation (M&S) needs

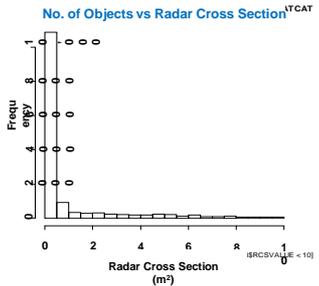


Space Fence Mission [2]



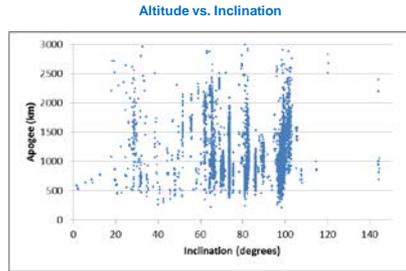
- Dramatically improve Space Command's ability to detect, track, identify, and characterize objects in low-earth orbit (LEO) and medium-earth orbit (MEO) [3].
 - Populate and maintain a complete Space Catalog
 - Observe smaller objects (basketball -> softball size)
 - Increase number of observations per object
 - Improve timeliness of event notification
 - Flight safety: Conjunction analyses and debris monitoring
 - Work with the Joint Space Operations Center to provide an integrated picture of the space operating environment.

SATCAT Analyses [4]



Smaller objects dominate the SATCAT

SATCAT Analyses Cont.



- Objects clustered in inclination bands
- High object flux density might stress the radar's energy management and/or data processing to its limits
- Inclination as an experimental design factor
 - 9 - 45 degrees; low population density, high many observations per object
 - 45 - 80 degrees; centered on the highly populated mid-60 degree band
 - 80 - 171 degrees; representing near-polar and retrograde orbits

Test Design Considerations

- Altitude, Size, and Inclination are independent Factors that can influence radar detection and tracking performance.
 - Altitude influences
 - Range -> affects strength of radar return signal
 - Apparent Velocity -> affects range rate and track time window
 - Size influences
 - Radar Cross Section (RCS) -> affects strength of radar return signal
 - Inclination influences
 - Number and duration of passes across the radar's field of view
 - High object flux density in certain inclination bands that might stress the radar's energy management and/or data processing to its limits.
- Shape, permittivity, and permeability are uncontrolled factors and should be logged.

2 Statistical Methods Required

- 1-Sample Variance Test and a full factorial DOE
 - Observation accuracy (range, range-rate, angle, time)
 - RCS Accuracy
- Test of 1-Proportion and Logistic Regression Model with a full factorial design
 - Probability of Track
 - LEO Surveillance and Track Coverage
 - Object Correlation
 - Minimum Detectable Target Size
 - Flexible Coverage
 - Initial Orbital Determination Accuracy

Observation Accuracy

- Problems
 - Except for few objects known to high precision, uncertainty in the majority of resident space object ephemeris is greater than the Space Fence accuracy thresholds
 - Objects experience ever changing forces, making orbital predictions imprecise
 - Therefore:
 - For majority of objects, Space Fence position and velocity measurements cannot be compared to exact (ground truth) data
 - Difficult to quantify errors in Space Fence accuracy measurements against ground truth for all objects

- Testing Approach
 - First, compare Space Fence measurements against objects known to high precision, e.g., International Laser Ranging Service (ILRS) satellites [5]
 - Compare multiple space surveillance sensors (perhaps from High Accuracy Satellite Constellation) against Space Fence

1-Sample Variance Test

Metrics: Measurement Errors

p_0 = probability of an object being tracked

Hypothesis test on σ

σ_0 : angle = B

A: σ_1 : time

σ_1 : angle > B

Effect Size $\equiv \sigma_1 = 110\%$

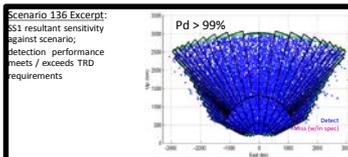
Range $\times \sigma$

C: Confidence $\equiv 95\%$

Probability of detecting an effect given that the radar does not meet requirements

Sample Size	Power
300	0.7620
450	0.8892
600	0.9507

Performance Demonstrated in M&S



Full Factorial Design of Experiments in inclination, altitude, and size bands consistent with requirements

Inclination (degrees)	Altitude (kilometer)	SATCAT RSOs of Size (centimeter)		Real Tracks/ Min Test Days		M&S Tracks Needed	
		<10	≥10	<10	≥10	<10	≥10
9-45	250-600	1	32	25/25	25/1	0	0
	600-2,000	4	93	25/4	25/1	0	0
	2,000-6,000	0	6	0	25/3	25	0
45-80	6,000-22,000	0	2	0	25/7	25	0
	250-600	16	85	25/2	25/1	0	0
	600-2,000	534	2,497	25/1	25/1	0	0
80-171	2,000-6,000	0	10	0	25/2	25	0
	6,000-22,000	1	246	25/13	25/1	0	0
	250-600	28	272	25/1	25/1	0	0
Total	600-2,000	1,372	5,727	25/1	25/1	0	0
	2,000-6,000	0	89	0	25/1	25	0
	6,000-22,000	0	2	0	25/7	25	0

Factor	Power
Inclination (I)	99.9%
Altitude (A)	99.9%
Size (S)	> 99.9%
Interaction (I x A)	96.1%
Interaction (I x S)	99.9%
Interaction (A x S)	99.9%

- 25 day test period
- M&S required.

Probability of Track

Test of 1-Proportion

Metrics: Measurement Errors

p_0 = probability of an object being tracked

Effect Size	Power	Alpha	Sample Size
10% (ps0.40)	55%	5%	269
	80%	5%	158
	70%	5%	122
5% (ps0.45)	95%	5%	1081

- Hypothesis test on p
- $H_0: p_0 \geq 0.5$
- $H_1: p_0 < 0.5$
- Effect Size $\equiv p_1 = p_0 - \text{Effect}$
- Confidence $\equiv 95\%$

Summary and Conclusions

- Applied statistical methods to the other radar requirements
 - Space Fence can be tested with 53 factor/level combinations, using mostly on-orbit targets
 - M&S is required for objects
 - > < 10 cm at altitudes above 2,000 km
 - > < 10 cm at altitudes between 250 and 3,000 km in inclinations between 9 and 45 degrees
 - > 10 cm at altitudes above 2,000 km
 - Testing can be accomplished in 25 days

References

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- [5] Nat. C. and Peardman M., International Laser Ranging Services 2009-2010 Report, NASA TP 2013-215707, (2012)
- [6] M.F. Storz, et al., Adv. Space Res. 36, 2497 (2005).

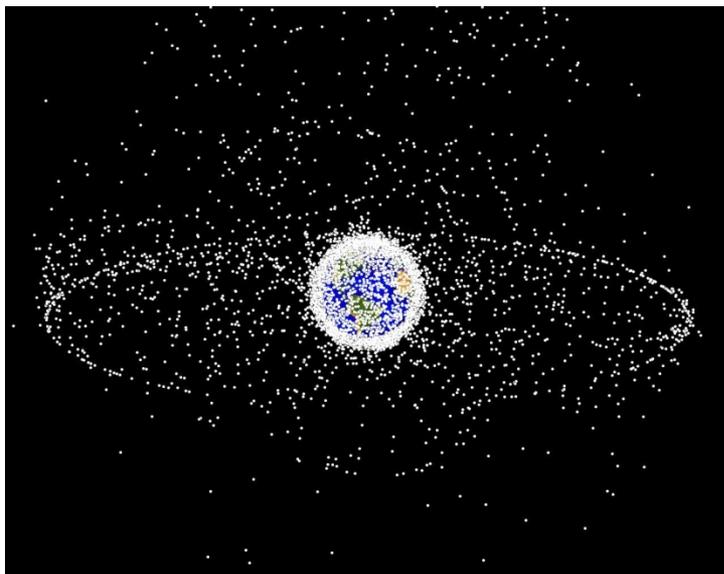
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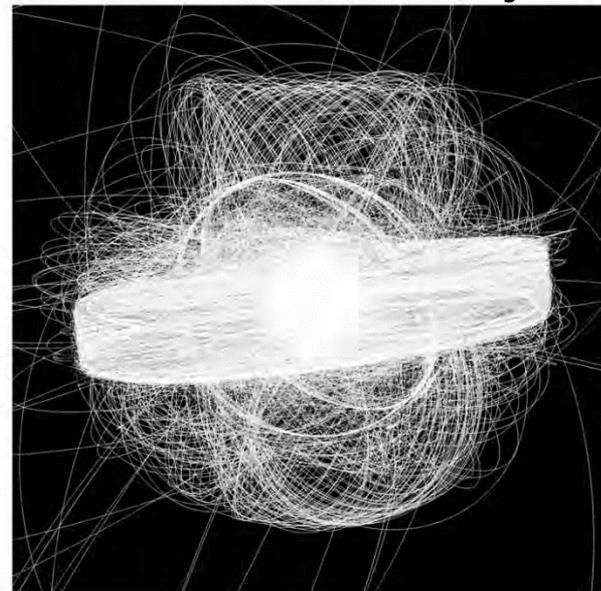
Size Considerations in Current SATCAT

~22,000 objects

Snapshot in time



One orbit for each object



- ~ 22K orbital objects above 10 cm currently tracked and maintained
- NASA prediction: ~500k orbiting objects down to 1 cm
 - International Space Station shielded to withstand impacts of objects ≤ 1 cm
- Space Fence detection threshold is 2 cm; critical to fill awareness gap below 10 cm
- **Experimental Design Object Groupings:**
 - ≥ 10 cm (current SSN tracking limits) & < 10 cm (capture Space Fence sensitivity improvements)